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# Dod Security Clearance Process At Requesting Activities

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Personnel Clearances: Key Factors to Consider in Efforts to Reform Security Clearance Processes And QualityDoD Personnel Clearances  
Security Clearance Issues, Problems, Denials and Revocations

Personnel Clearances: Key Factors to Consider in Efforts to Reform Security Clearance Processes

Personnel Clearances: Key Factors for Reforming the Security Clearance Process

GAO Insights Into Security Clearance Reform  
Employee Security

Security Clearances : Due Process for Denials and Revocations by Defense, Energy, and State

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Access Delayed

Evaluating the Progress and Identifying Obstacles in Improving the Federal Government's Security Clearance Process

Security Clearance Reform

DOD Personnel Clearances

Due Process : Procedures for Unfavorable Suitability and Security Clearance Actions

DoD Personnel Clearances: Additional OMB  
Actions Are Needed to Improve the Security  
Clearance Process

DOD Personnel Clearances

DOD Personnel Clearances

Faster Processing of DOD Personnel Security

Clearances Could Avoid Millions in Losses

DOD personnel clearances DOD needs to

overcome impediments to eliminating backlog

and determining its size : report to the Ranking

Minority Member, Committee on Armed Services,

House of Representatives.

Questions for the Record Related to DOD's

Personnel Security Clearance Program and the

Government Plan for Improving the Clearance

Process

DoD Personnel Clearances: Preliminary

Observations on DoD's Progress on Addressing

Timeliness and Quality Issues

Readiness at Risk

Security Clearance Reform

Personnel Security Clearances: Preliminary

Observations on Joint Reform Efforts to Improve

the Governmentwide Clearance Eligibility Process

National Security

Review Procedures and Standards for the

Granting of Security Clearances at the

Department of Defense

Progress Or More Problems

Personnel Security Clearances

Enhanced Security Clearance Act of 2014

Access Delayed

Low Clearance  
Security Clearance  
DoD Personnel Clearances  
Security Clearance Manual  
Personnel Security Clearances: Progress Has  
Been Made to Reduce Delays But Further Actions  
are Needed to Enhance Quality and Sustain  
Reform Efforts  
Insider's Guide to Security Clearances: Get the  
Clearance and Land the Job  
Safeguarding Our Nation's Secrets  
Dod Security Clearances and Contracts  
Guidebook-What Cleared Contractors Need to  
Know about Their Need to Know

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## **JAIDYN GRIFFIN**

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*Personnel Clearances:  
Key Factors to  
Consider in Efforts to  
Reform Security  
Clearance Processes*  
DIANE Publishing Inc.  
Our independent  
analysis of timeliness  
data showed that  
industry personnel  
contracted to work for  
the federal

government waited  
more than one year on  
average to receive top  
secret clearances,  
longer than OPM-  
produced statistics  
would suggest. Our  
analysis of 2,259 cases  
for industry personnel  
who were granted top  
secret clearance  
eligibility in January  
and February 2006 had  
an average of 446 days  
for an initial clearance  
and 545 days for a  
clearance update.

While OMB has issued a goal that the application-submission phase of the clearance process will take no longer than 14 days by December 17, 2006, this phase took an average of 111 days. OPM's current procedures for measuring application submission timeliness do not fully capture all of the time in the application process that starts when the application form is submitted by the facility security officer to the federal government. Inaccurate data that the employee provided in the application, multiple reviews of the application, and manual entry of some application forms are some of the causes for the extended application-submission

phase. In addition, our analyses showed that OPM took an average of 286 days to complete the initial investigations for top secret clearances, well in excess of the 180-day goal (no goal is given for clearance update investigations) specified in the government wide plan for improving the clearance process. Factors contributing to the slowness of completing the investigation phase include an inexperienced investigative workforce that has not reached its full performance level; and problems accessing national, state, and local records.

And QualityDoD Personnel Clearances  
 DIANE Publishing  
 Security Clearance

Issues, Problems, Denials and Revocations (If you have a security clearance with no issues, then you don't need this book. If, however, you are worried about any aspect of your security clearance, then you absolutely need this book!) Attorney Ronald C. Sykstus first started handling security clearance matters as a prosecutor in the United States Army. Subsequent to that, he defended active-duty soldiers and officers who were having their clearances revoked. He has continued his security clearance defense practice as a civilian lawyer since he left the United States Army with an honorable discharge. Ron is very aware of the importance of

having a security clearance for obtaining meaningful and well-compensated employment, both within the government and in the private contracting industry. This book covers all aspects of the security clearance. It is especially geared toward people who not only run into problems with their existing security clearance, but also for those who have concerns about getting a security clearance and making sure that their clearance or job is not jeopardized down the road. This book addresses people's concerns at all phases of the security clearance process, and it does so in a way that makes sense and is easy to understand. *Security Clearance*

*Issues, Problems,  
Denials and  
Revocations* DIANE

Publishing

This correspondence provides a preliminary assessment of the timeliness and quality of the DoD personnel security clearance program. These findings are based on an ongoing engagement that the auditor has been conducting since Feb. 2008. In 2009, there will be a report providing more details regarding these findings. In response to a draft of this briefing report, DoD provided written comments and the Office of Personnel Mgmt. (OPM) provided comments via e-mail. The summary and evaluation of DoD's and OPM's comments and DoD's written comments are included

here. Charts and tables.

Personnel Clearances:  
Key Factors to  
Consider in Efforts to  
Reform Security  
Clearance Processes

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Personnel security clearances are used to verify that national security information- which in some cases could cause exceptionally grave damage to national security if disclosed-is entrusted only to those who have proven reliability and loyalty to the nation. In response to long-standing problems with timeliness and backlogs, Congress mandated clearance reforms as part of the Intelligence Reform and Terrorism Prevention Act of 2004

(IRTPA), and since 2005 the Department of Defense's (DOD) clearance program has remained on GAO's high-risk list despite improvements in timeliness. In 2007, a Joint Reform Team, led by the Office of Management and Budget (OMB), was established to improve the clearance process across the government. GAO was asked to review the extent to which reform efforts (1) align with key practices for organizational transformations and (2) address identified factors for reforming the personnel security clearance process. To assess these objectives, GAO compared joint reform reports to key transformation practices and essential

factors for reform.

**Personnel  
Clearances: Key  
Factors for  
Reforming the  
Security Clearance  
Process** DIANE

Publishing

In 2004, Congress passed the Intelligence Reform and Terrorism Prevention Act to reform security clearance processes. Much of GAO's experience in evaluating personnel security clearance processes over the decades has consisted of examining the Department of Defense's (DoD) program, which maintains about 2.5 million clearances on service members, DoD civilian employees, legislative branch employees, and industry personnel working for DoD and

23 other federal agencies. Long-standing delays in processing applications -- and other problems in DoD's clearance program -- led GAO to designate it a high-risk area in 2005. GAO also has documented clearance-related problems in other agencies. For this hearing, GAO was asked to identify key factors that could be applied in personnel security clearance reform efforts. To identify key factors, GAO drew upon its past reports and institutional knowledge. For those reports, GAO reviewed laws, executive orders, policies, reports, and other documentation related to the security clearance process; examined samples of cases of personnel

granted top secret eligibility; compared documentation in those sampled cases against federal standards; and interviewed a range of cognizant government officials.

### **GAO Insights Into Security Clearance Reform**

Last Post Publishing

Efforts to reform personnel security clearance processes should consider, among other things, the following four key factors: (1) a strong requirements-determination process, (2) quality in all clearance processes, (3) metrics to provide a fuller picture of clearance processes, and (4) long-term funding requirements of security clearance reform. In February 2008, GAO noted that



a sound requirements process is important because requesting a clearance for a position in which it will not be needed, or in which a lower-level clearance would be sufficient, will increase both costs and investigative workload unnecessarily. For example, the cost of obtaining and maintaining a top secret clearance for 10 years is approximately 30 times greater than the cost of obtaining and maintaining a secret clearance for the same period. Also, changing a position's clearance level from secret to top secret increases the investigative workload for that position about 20-fold.

### **Employee Security**

DIANE Publishing  
Since Jan. 2005, the

DoD's personnel security clearance program has been placed on the list of high-risk government programs and operations. This statement discusses the personnel security joint reform efforts. It addresses: (1) elements of the most recent security clearance reform efforts; and (2) the extent to which the recent reform efforts address key factors that should be considered in efforts to reform the security process. Also identifies best practices that agencies can use to successfully transform their cultures and, accordingly, can guide the implementation of these personnel security clearance reform efforts. Charts and tables.

Security Clearances :  
Due Process for  
Denials and  
Revocations by  
Defense, Energy, and  
State BiblioGov

Just one mistake can cost a defense contractor current and future contracts. This resource brings together information from Presidential Executive Orders, National Industrial Security Program Operating Manual (NISPOM), International Traffic in Arms Regulation (ITAR) and other regulations to demonstrate how to establish and maintain a successful security program.

*Personnel Security Clearances* DIANE Publishing

The Dept. of Defense (DoD) personnel security clearance program has been a

high-risk entity since 2005, due to delays in the process and incomplete documentation. The Office of Personnel Mgmt. (OPM) conducts most of DoD's clearance investigations, which DoD adjudicators use to make clearance decisions. The Deputy Dir. for Mgmt. at the Office of Mgmt. and Budget chairs a Performance Accountability Council that is responsible for reforming the clearance process. This report addresses the: (1) reporting on timeliness for DoD clearances; (2) documentation completeness for making initial top-secret clearance decisions for DoD personnel; and (3) reporting on the quality

of the clearance process. Includes recommend. Illus. Personnel Security Clearances DIANE Publishing  
Due to concerns about long standing delays in the security clearance process, Congress mandated reforms in the Intelligence Reform and Terrorism Prevention Act of 2004, which requires, among other things, that the executive branch report annually to Congress. The Office of Personnel Mgmt. conducts much of the government's clearance investigations. In 2007, the Dir. of National Intelligence and DoD established a Joint Reform Team to coordinate governmentwide improvement efforts for the process. This

statement addresses: (1) progress in reducing delays at DoD; (2) opportunities for improving executive branch reports to Congress; and (3) the extent to which joint reform efforts reflect key factors for reform. Illustrations.

### **Security Clearance Law and Procedure**

DIANE Publishing  
Personnel security clearances are used to verify that national security information -- which in some cases could cause exceptionally grave damage to national security if disclosed -- is entrusted only to those who have proven reliability and loyalty to the nation. In response to long-standing problems with timeliness and backlogs, Congress

mandated clearance reforms as part of the Intelligence Reform and Terrorism Prevention Act of 2004. This report reviews the extent to which reform efforts: (1) align with key practices for organizational transformations; and (2) address identified factors for reforming the personnel security clearance process. Includes recommendations. Tables.

### Access Delayed

Security Clearance and Cleared

In light of long-standing problems with delays and backlogs, Congress mandated personnel security clearance reforms through the Intelligence Reform and Terrorism Prevention Act of 2004 (IRTPA), which

requires, among other things, that executive agencies meet objectives for the timeliness of the investigative and adjudicative phases of the security clearance process. Since 2005, the DoD clearance program has been on a high-risk list due to timeliness delays. Based on prior and ongoing work, this statement addresses DoD's progress in: (1) reducing the timeliness of initial personnel security clearances at DoD; and (2) building quality into the processes used to investigate and adjudicate security clearances. Illus. A print on demand report.

**Evaluating the Progress and Identifying Obstacles in**

**Improving the  
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Government's  
Security Clearance  
Process** DIANE

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In 2004, Congress passed the Intelligence Reform and Terrorism Prevention Act to reform security clearance processes. The experience in evaluating personnel security clearance processes has consisted of examining the DoD program, which maintains 2.5 million clearances on service members, DoD civilian employees, legislative branch employees, and industry personnel working for DoD and 23 other fed. agencies. Long-standing delays in processing applications -- and other problems in DoD's clearance

program -- led it to be designated a high-risk area in 2005. There has also been clearance-related problems in other agencies. Here, the author was asked to identify key factors that could be applied in personnel security clearance reform efforts.

Security Clearance

Reform Nova Snova  
A security clearance is a determination that an individual whether a direct federal employee or a private contractor performing work for the government is eligible for access to classified national security information. A high-quality personnel security clearance process is necessary to minimize the risks of unauthorized disclosures of classified

information and to help ensure that security-relevant information is identified and assessed. Chapter 1 provides a primer on some of the fundamental aspects of the security clearance process, using a Frequently Asked Questions format. Chapter 2 assesses the extent to which (1) ODNI has implemented an executive branch-wide program and developed plans to monitor and measure its performance; (2) DOD and other agencies have designed, piloted, and evaluated continuous evaluation and (3) agencies completed timely periodic reinvestigations from fiscal years 2012-2016, and the potential effects of continuous evaluation on

reinvestigations. Chapter 3 focuses on the extent to which executive branch agencies (1) made progress reforming the security clearance process, and (2) are meeting timeliness objectives and reducing NBIBs investigative backlog. Chapter 4 discusses our governments security clearance process and potential areas of reform.

### **DOD Personnel Clearances** DIANE

Publishing

Perhaps you are one of the many who have questions about getting a US security clearance. Maybe you are interested either as an employee or business owner in getting a security clearance, but don't know how to get started. This book is

written with you in mind and is addressed specifically for defense contractors operating under the Department of Defense guidance. Other Government agencies may have different procedures. However, this book can be used as a general reference regardless of which agency the contractor is operating under. This book reflects requirements as found in the National Industrial Security Program Operating Manual (NISPOM).

Due Process :  
Procedures for  
Unfavorable Suitability  
and Security Clearance  
Actions Dog Ear  
Publishing  
Personnel security clearances are used to verify that national security information-- which in some cases

could cause exceptionally grave damage to national security if disclosed--is entrusted only to those who have proven reliability and loyalty to the nation. In response to long-standing problems with timeliness and backlogs, Congress mandated clearance reforms as part of the Intelligence Reform and Terrorism Prevention Act of 2004 (IRTPA), and since 2005 the Department of Defense's (DOD) clearance program has remained on GAO's high-risk list despite improvements in timeliness. In 2007, a Joint Reform Team, led by the Office of Management and Budget (OMB), was established to improve the clearance process across the

government. GAO was asked to review the extent to which reform efforts (1) align with key practices for organizational transformations and (2) address identified factors for reforming the personnel security clearance process. To assess these objectives, GAO compared joint reform reports to key transformation practices and essential factors for reform.

### **DoD Personnel**

### **Clearances:**

### **Additional OMB**

### **Actions Are Needed**

### **to Improve the Security Clearance**

### **Process** DIANE

Publishing

Security Clearance Manual is an indispensable guide for security clearance applicants, personnel security specialists and military recruiters. It provides detailed explanations of the investigative and adjudicative processes with step by step instructions for completing the security application form, tips on mitigating suitability issues and numerous case examples.

### [DOD Personnel](#)

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